

# MONTAGUE GARDENS MARCONI-BEAM IMPROVEMENT DISTRICT (MMID)

## 5 YEAR BUDGET AS PER BUSINESS PLAN

|                                       | REVIEWED 2017/18  | REVIEWED 2018/19  | 2019/20           | 2020/21           | 2021/22           |
|---------------------------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| <b>EXPENDITURE</b>                    | <b>R</b>          | <b>R</b>          | <b>R</b>          | <b>R</b>          | <b>R</b>          |
| <b>Employee Related</b>               | 798 128           | 997 672           | 1 201 687         | 1 285 805         | 1 375 811         |
| Salaries                              | 765 028           | 900 000           | 1 099 104         | 1 176 041         | 1 258 364         |
| UIF                                   | 9 600             | 10 272            | 10 991            | 11 760            | 12 584            |
| COIDA                                 | -                 | 1 800             | -                 | -                 | -                 |
| Bonus Provision                       | 23 500            | 85 600            | 91 592            | 98 003            | 104 864           |
| <b>Core Business</b>                  | 4 078 028         | 4 429 750         | 4 598 771         | 4 999 329         | 5 435 791         |
| Cleansing Services                    | 502 000           | 568 000           | 317 742           | 339 984           | 363 783           |
| Environmental Upgrading               | 129 528           | 108 600           | 148 297           | 158 677           | 169 785           |
| Law Enforcement Officers              | 600 000           | 600 000           | 686 940           | 735 026           | 786 478           |
| Security Services - CCTV monitoring   | 600 000           | 650 000           | 686 940           | 735 026           | 786 478           |
| Security Services                     | 2 126 500         | 2 383 150         | 2 621 465         | 2 883 612         | 3 171 973         |
| Social Upliftment                     | 120 000           | 120 000           | 137 388           | 147 005           | 157 296           |
| <b>Depreciation</b>                   | 48 000            | 75 000            | 48 000            | 48 000            | 48 000            |
| <b>Repairs and Maintenance</b>        | 18 000            | 19 260            | 20 608            | 22 051            | 23 594            |
| <b>Interest Paid</b>                  | 140 000           | 120 000           | 28 796            | 26 636            | 24 638            |
| <b>General Expenditure</b>            | 514 200           | 398 254           | 623 203           | 661 203           | 701 550           |
| Accommodation (Rent)                  | 96 000            | 96 300            | 103 041           | 110 254           | 117 972           |
| Accounting fees                       | 42 000            | 44 940            | 48 086            | 51 452            | 55 053            |
| Auditor's remuneration                | 18 000            | 18 000            | 20 608            | 22 051            | 23 594            |
| Advertising                           | 8 000             | 8 000             | -                 | -                 | -                 |
| Bank charges                          | 6 000             | 8 000             | 6 869             | 7 350             | 7 865             |
| Computer expenses (including Website) | 15 000            | 15 000            | 13 739            | 14 701            | 15 730            |
| Contingency / Sundry                  | 20 000            | 20 000            | -                 | -                 | -                 |
| Finance Lease: Motor Vehicles         | -                 | -                 | 111 204           | 113 364           | 115 362           |
| Insurance                             | 38 000            | 50 000            | 43 506            | 46 552            | 49 810            |
| Lease rental on equipment             | -                 | -                 | 13 739            | 14 701            | 15 730            |
| Marketing and promotions              | 50 000            | 54 114            | 34 347            | 36 751            | 39 324            |
| Meeting expenses                      | 6 000             | 7 200             | 6 869             | 7 350             | 7 865             |
| Motor vehicle expenses                | 15 000            | 10 000            | 20 608            | 22 051            | 23 594            |
| Newsletter expenses                   | -                 | -                 | 13 739            | 14 701            | 15 730            |
| Office security                       | -                 | -                 | 3 435             | 3 675             | 3 932             |
| Office cleaning costs                 | 7 000             | 6 000             | -                 | -                 | -                 |
| Printing and stationery               | 20 000            | 18 000            | 13 739            | 14 701            | 15 730            |
| Protective clothing                   | 12 300            | 10 000            | 6 869             | 7 350             | 7 865             |
| Seed Capital                          | 120 000           | -                 | 85 868            | 91 878            | 98 310            |
| Staff welfare (tea, Coffee, etc.)     | 7 200             | 7 700             | 8 243             | 8 820             | 9 438             |
| Telephone and fax                     | 23 700            | 15 000            | 54 955            | 58 802            | 62 918            |
| Training                              | 10 000            | 10 000            | 13 739            | 14 701            | 15 730            |
| <b>Operational Projects</b>           | -                 | 173 000           | -                 | -                 | -                 |
| Wall Project                          | -                 | 90 000            | -                 | -                 | -                 |
| RipRap Project                        | -                 | 45 000            | -                 | -                 | -                 |
| Gabion Project                        | -                 | 25 000            | -                 | -                 | -                 |
| Womans Day Project                    | -                 | 13 000            | -                 | -                 | -                 |
| <b>Capital Expenditure (PPE)</b>      | 90 000            | -                 | -                 | -                 | -                 |
| Office Furniture                      | 40 000            | -                 | -                 | -                 | -                 |
| Office Equipment                      | 10 000            | -                 | -                 | -                 | -                 |
| Computer Equipment                    | 40 000            | -                 | -                 | -                 | -                 |
| <b>Bad Debt Provision 3%</b>          | 175 867           | 186 802           | 201 682           | 217 825           | 235 342           |
| <b>TOTAL EXPENDITURE</b>              | <b>5 862 223</b>  | <b>6 399 738</b>  | <b>6 722 748</b>  | <b>7 260 849</b>  | <b>7 844 727</b>  |
| <b>INCOME</b>                         | <b>R</b>          | <b>R</b>          | <b>R</b>          | <b>R</b>          | <b>R</b>          |
| Revenue - SRA Add Rates               | -5 862 223        | -6 226 738        | -6 722 748        | -7 260 849        | -7 844 727        |
| Other: Specify                        | -                 | -173 000          | -                 | -                 | -                 |
| <b>TOTAL INCOME</b>                   | <b>-5 862 223</b> | <b>-6 399 738</b> | <b>-6 722 748</b> | <b>-7 260 849</b> | <b>-7 844 727</b> |
| <b>(SURPLUS) / SHORTFALL</b>          | -                 | -                 | -0                | 0                 | -0                |
| <b>BUDGET GROWTH</b>                  | 0,0%              | 9,2%              | 5,0%              | 8,0%              | 8,0%              |